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Narrative Summary

The University of South Florida System

The University of Florida (USF) System is a young and emerging system that currently includes four institutions: USF Tampa, USF St. Petersburg, USF Sarasota-Manatee and USF Polytechnic. The first three institutions are separately accredited; USF Polytechnic is in the process of becoming separately accredited. All four institutions have distinct missions with their own detailed strategic plans and campus master plans.

The University of South Florida System was formed to bring these four institutions together, so that collectively and collaboratively they could serve the region and beyond in optimal ways, resulting in a stronger presence and a distinctiveness that provides an unstoppable competitive differentiation. In addition to having a strong and unified voice for higher education, the USF System seeks to find and capitalize on synergies and economies of scales among its institutions that are of benefit to students, faculty, staff, alumni, and communities.

The University of South Florida System offers over 232 degree programs at the undergraduate, graduate, specialist and doctoral levels, including the doctor of medicine. The USF System has a $1.8 billion annual budget, an annual economic impact of $3.2 billion, and serves more than 47,000 students.

The University of South Florida System Strategic Plan 2010-2015, the first comprehensive plan for the USF System, complements the institutional strategic plans and provides a blueprint for the future. Goals defining the future academic mission of the University have been established as part of the University’s strategic planning process.

The University of South Florida Sarasota-Manatee

As a thriving institution within the University of South Florida System, USF Sarasota-Manatee brings the resources of a major public research university to Sarasota and Manatee Counties. USF Sarasota-Manatee offers course work at two sites: USF Sarasota-Manatee located in Sarasota and Manatee Counties and USF Sarasota-Manatee North Port located in the City of North Port.

USF Sarasota-Manatee is a regional institution that provides upper level junior, senior and graduate course work leading to baccalaureate and master’s degrees, as well as undergraduate and graduate certificate programs. USF Sarasota-Manatee has a $22 million annual budget, offers 34 academic programs and certificates, and serves more than 4,600 students annually. The institution is proceeding with plans to enroll lower level undergraduate students in 2012.

Historical Context

The University of South Florida, founded in 1956 in Tampa, initiated limited course offerings in 1974 at two public high schools in the Sarasota-Manatee area to serve local residents, with particular attention to community college graduates and school teachers.

The University of South Florida Sarasota-Manatee was established in 1975 by legislative mandate in response to the public demand for greater access to higher education. Concurrent with the
establishment of the University of South Florida Sarasota-Manatee, New College, a private liberal arts college located in Sarasota, became affiliated with the University of South Florida with the title of New College of the University of South Florida.

In 2000, the Florida Legislature established a revised governance structure for public universities which took effect on July 1, 2001. This revised governance structure required that all universities be governed by the Florida Board of Governors and appointed Boards of Trustees for each individual university. The revised governance structure also granted operational autonomy to the regional campuses of the USF System, including USF St. Petersburg and USF Sarasota-Manatee, through separate Campus Boards for each regional campus. It also established New College of Florida as the eleventh public university within the State University System, thereby ending its affiliation with the University of South Florida.

In 2003, USF Sarasota-Manatee and New College of Florida executed a Joint Relocation and Use Plan to relocate the USF Sarasota-Manatee academic programs, administrative offices, and physical facilities to a nearby 28.5 acre tract of land, and to also maintain a limited number of shared-use facilities for the benefit of both universities.

During the years 2002-2005, the State legislature approved $30 million for master planning and construction of new facilities to house USF Sarasota-Manatee. This appropriation was supplemented with $7.5 million from community private donations and State of Florida matching grant funds. The new facilities were completed and opened in August 2006.

The USF Sarasota-Manatee campus also includes facilities located on a 3.3-acre tract of land located approximately ¼ mile south of the main campus, commonly referred to as the “Viking Campus”. The Viking Campus buildings were constructed in 1959 and operated as a motel prior to their purchase by the State of Florida in 1983 for future campus expansion, and have a limited useful life expectancy.

USF Sarasota-Manatee also maintains access to several buildings as shared-use facilities pursuant to the 2003 USF Sarasota-Manatee and New College of Florida Joint Relocation and Use Plan. These shared-use facilities include a campus library, a conference center and a counseling and wellness center.

In addition to the previously described properties, in 2004, the University of South Florida Sarasota-Manatee Campus Board established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently located in leased facilities in the City of North Port.

The 2000-2010 USF Sarasota-Manatee Campus Master Plan

The current 2000-2010 USF Sarasota-Manatee Campus Master Plan was adopted by the Campus Board in April 2003. The master plan was challenged through a legal action by a group of local residents on the grounds that the plan violated due process and on the basis of disputed content. The dispute was adjudicated with a Final Order issued by the State of Florida Department of Community Affairs Administrative Commission in March 2004. USF Sarasota-Manatee revised the Campus Master Plan to incorporate all of the items required by the above referenced order, and the revised plan was adopted by the USF Sarasota-Manatee Campus Board and USF Board of Trustees in 2004. The adopted plan is referred to as the 2000-2010 Campus Master Plan throughout this summary.
The 2000-2010 Campus Master Plan focuses on the proposed construction of the USF Sarasota-Manatee campus at the 28.5 acre Crosley property. The plan provides an excellent delineation of goals, objectives and policies for the design and construction of the campus grounds and facilities. Over the past ten years, the Campus Master Plan has admirably guided the development and construction of the USF Sarasota-Manatee Campus.

As a result of the 2000-2010 Campus Master Plan, USF Sarasota-Manatee entered into a Campus Development Agreement (CDA) with Manatee County, Florida, to affirm the development plan set forth in the Campus Master Plan through June 2012. USF Sarasota-Manatee allocated $683,591.00 from the State University Concurrency Trust Fund to pay for improvements to public facilities and infrastructure to support the growth of USF Sarasota-Manatee.

The 2005-2015 USF Sarasota-Manatee Campus Master Plan Update

The 2005-2015 USF Sarasota-Manatee Campus Master Plan Update was adopted by the USF Sarasota-Manatee Campus Board in April 2008 and by the USF System Board of Trustees in June 2009.

With the completion of the USF Sarasota-Manatee Academic Facility, the 2005-2015 Campus Master Plan Update presented an excellent opportunity to reflect upon and assess the 2000-2010 Campus Master Plan as the University looks forward to the need to provide academic programs and facilities to accommodate a projected future growth. The plan update reaffirmed the goals, objectives and policies of the 2000-2010 Campus Master Plan; and further defined redevelopment opportunities for the Viking properties, evaluated future property acquisitions, and identified the need to accommodate the rapid enrollment growth in south Sarasota County.

The 2010-2020 USF Sarasota-Manatee Campus Master Plan Update

This Evaluation and Appraisal Report (EAR) of the USFSM 2000-2010 Campus Master Plan and 2005-2020 Campus Master Plan Update is a necessary and logical precursor to the development of the USFSM 2010-2020 Campus Master Plan. It is a self assessment by the University of the previously adopted goals, objectives and policies, and the degree to which the University has successfully implemented them. The following EAR highlights the contents of the eighteen (18) elements of those plans, provides an assessment of accomplishments and obstacles for each master plan element, indicates changed conditions since the adoption of the plan, and, ultimately, provides recommendations for the future of USF Sarasota-Manatee.

The USFSM 2010-2020 Campus Master Plan will be prepared and submitted as the legislatively mandated five-year update to the USFSM 2005-2015 Campus Master Plan Update. The USFSM 2010-2020 Campus Master Plan is required meet the minimum requirements of Section 1013.30, Florida Statutes and Chapter 21, Florida Administrative Code. In addition to these requirements, the University may provide additional information and data.

The USFSM 2010-2020 Campus Master Plan documents will be presented to the USF Sarasota-Manatee Campus Board, USF System Campus Development Committee (CDC) and USF System Academic Campus and Environment Advisory Committee (ACEAC) for review and recommendation to the USF System Academic and Campus Environment (ACE) Workgroup. The ACE Workgroup reviews and recommends adoption to the USF System University Board of Trustees.
Element 1:

Academic Mission of the University
1. ACADEMIC MISSION OF THE UNIVERSITY

The Academic Mission of the University, as articulated by the adopted 2000-2010 Campus Master Plan, reflects the desire to embrace the five goals of the USF Strategic Plan as described below. The plan also recommends assessing academic achievement and measuring success through the implementation of a campus strategic plan, and a continuation of the commitment to develop a Campus Master Plan that is updated at five-year intervals.

Goal Statement from the 2000-2010 Campus Master Plan

The clear definition of the USF Sarasota-Manatee future does not contravene the fact that the Regional Campus must accommodate larger goals set forth in the overall USF System Strategic Plan. That more comprehensive plan will shape the future of the entire University. The five goals contained in that plan are:

1. Support the increasing faculty research, scholarship and creative activities
2. Developing the student enrollment profile consistent with a Research I University
3. Fostering interdisciplinary research and education
4. Increasing the engagement of the University with the community and region
5. Enhancing the quality of student life and the intellectual climate to support teaching and learning

Major Accomplishments and Changed Conditions since the 2000-2010 Campus Master Plan Update

1. The academic mission of the Campus Master Plan continues to advance, to the extent possible within current funding limitations, in accordance with the goals, objectives and policies of the currently adopted Campus Master Plan.

2. The University of South Florida (USF) System that includes four institutions - USF Tampa, USF St. Petersburg, USF Sarasota-Manatee and USF Polytechnic - has further developed its vision, mission and strategic goals. The USF System was formed to bring these four institutions together, so that collectively and collaboratively they could serve the region and beyond in optimal ways, resulting in a stronger presence and a distinctiveness that provides an unstoppable competitive differentiation. In addition to having a strong and unified voice for higher education, the USF System seeks to find and capitalize on synergies and economies of scales among its institutions that are of benefit to students, faculty, staff, alumni, and communities.

3. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

4. USF Sarasota-Manatee is a regional institution that provides upper level junior, senior and graduate course work leading to baccalaureate and master’s degrees, as well as undergraduate and graduate certificate programs. USF Sarasota-Manatee has a $22 million annual budget, offers 34 academic programs and certificates, and serves more than 4,600 students annually.
5. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

6. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010.

7. USF Sarasota-Manatee expanded its affiliation with the Lifelong Learning Academy, a not-for-profit organization for continuous learning offering classes at the campus.

8. USF Sarasota-Manatee continues to refine and develop additional degree programs with specific and intentional concern of the needs of the community.

9. USF Sarasota-Manatee annual enrollment growth continues to meet or exceed projections.

**Major Problems or Obstacles**

1. The level and continuity of funding for increases in the number of academic programs, and related increases in the number of faculty members, continues to challenge the implementation of the Campus Master Plan.

2. The level and continuity of funding to provide capital improvements needed to support increases in the number of academic programs and enrollment growth continues to challenge the implementation of the Campus Master Plan.

**Recommendations**

1. The USF Sarasota-Manatee academic mission needs to continue to be refined and advanced in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue to support an increase in funding levels to support the implementation of academic programs and faculty to meet the requirements of the Campus Master Plan.
Element 2:

Academic Program
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2. **Academic Program**

The Academic Program Element of the adopted 2000-2010 Campus Master Plan reaffirms that USF Sarasota-Manatee is an upper division regional campus, which provides junior, senior, and graduate coursework for the Sarasota and Manatee County region, offering baccalaureate and graduate degrees as well as certificate programs. It is accredited within the USF System by the Southern Association of Colleges and Schools (SACS) and has additional professional accreditation on teacher education, business, nursing, public health, and other professions.

The Academic Program Element seeks to plan and implement new academic programs to meet projected incremental growth in student enrollment, distribute and locate programs to meet individual college and campus enrollment goals for the next ten years, and plan and implement the growth of academic programs in response to the needs and demands of the local community.

**Goal Statement from the 2000-2010 Campus Master Plan**

The Academic Program goal of the University of South Florida is to provide high quality academic programs to meet local, State and National needs.

**Major Accomplishments and Changed Conditions since the 2000-2010 Campus Master Plan Update**

1. The number of academic programs and number of undergraduate and graduate degree offerings continue to expand, to the extent possible within current funding limitations, in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee established a School of Hotel and Restaurant Management (SHRM), currently offering undergraduate degrees in Hospitality Management and seeking authorization to offer a graduate level program.

3. USF Sarasota-Manatee successfully implemented a 2+2 Agreement with State College of Florida Manatee-Sarasota (formerly called Manatee Community College) to facilitate and support the transition of community college associate degree graduates into the USF Sarasota-Manatee baccalaureate degree programs.

4. The University of South Florida (USF) System that includes four institutions - USF Tampa, USF St. Petersburg, USF Sarasota-Manatee and USF Polytechnic - has further developed its vision, mission and strategic goals. The USF System was formed to bring these four institutions together, so that collectively and collaboratively they could serve the region and beyond in optimal ways, resulting in a stronger presence and a distinctiveness that provides an unstoppable competitive differentiation. In addition to having a strong and unified voice for higher education, the USF System seeks to find and capitalize on synergies and economies of scales among its institutions that are of benefit to students, faculty, staff, alumni, and communities.

5. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.
6. USF Sarasota-Manatee is a regional institution that provides upper level junior, senior and graduate course work leading to baccalaureate and master’s degrees, as well as undergraduate and graduate certificate programs. USF Sarasota-Manatee has a $22 million annual budget, offers 34 academic programs and certificates, and serves more than 4,600 students annually.

7. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

8. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010.

9. USF Sarasota-Manatee expanded its affiliation with the Lifelong Learning Academy, a not-for-profit organization for continuous learning offering classes at the campus.

10. USF Sarasota-Manatee continues to refine and develop additional degree programs with specific and intentional concern of the needs of the community.

11. USF Sarasota-Manatee annual enrollment growth continues to meet or exceed projections.

Major Problems or Obstacles

1. The level and continuity of funding for increases in the number of academic programs, and related increases in the number of faculty members, continues to challenge the implementation of the Campus Master Plan.

2. The level and continuity of funding to provide capital improvements needed to support increases in the number of academic programs and enrollment growth continues to challenge the implementation of the Campus Master Plan.

3. USF Sarasota-Manatee currently has no classrooms that can support more than 58 students. With the projected growth in lower level undergraduate enrollment, additional larger classrooms are required to support the academic program.

4. USF Sarasota-Manatee currently has only one auditorium that can support 193 occupants. The University frequently is unable to meet the needs for community educational programs due to occupant limitations. With the projected growth in enrollment, as well as to provide public educational programs to the community, a congregation space with a seating capacity of 400-500 occupants is required.

Recommendations

1. The USF Sarasota-Manatee academic mission needs to continue to be refined and advanced in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue to support an increase in funding levels to support the implementation of academic programs and faculty to meet the requirements of the Campus Master Plan.
3. USF Sarasota-Manatee needs to continue to assess the levels of student enrollment and make projections based on identified needs in the communities served by the USF System.

4. USF Sarasota-Manatee needs to continue to look for opportunities to expand academic programs through building relationships with other regional institutions and organizations.

5. USF Sarasota-Manatee needs to continue seek funding for additional classrooms with a seating capacity of 60-100 students to meet the needs of the academic program.

6. USF Sarasota-Manatee needs to continue to seek funding for a congregation space with a seating capacity of 400-500 occupants to meet the needs of the academic program and to provide educational programs to the community.
Element 3:

Urban Design
3. **Urban Design**

The Urban Design Element of the adopted 2000-2010 Campus Master Plan reflects the need to develop the campus in a manner that recognizes the importance of an urban design framework. The overall master plan design for the campus needs to exhibit a clarity in the organization of open space, circulation systems, and buildings. The campus plan must also provide the framework in which to locate future buildings.

The Urban Design Element seeks to protect and enhance the existing estate-like character of the campus environment, respects the historical context of the site, provides access to campus buildings with vehicular drives that are separated from pedestrian routes, locates parking on the edges of the campus, promotes sustainability and environmentally sensitive concerns, and enhances the linkages to other sister institutions and host communities.

The Urban Design Element seeks to establish guidelines for campus development in terms of building location, scale and intensity. Guidelines shall be developed in concert with Future Land Use Element 4.0, Recreation and Open Space Element 8.0, Architectural Design Guidelines Element 15.0, and Landscape Design Guidelines Element 16.0.

**Goal Statement from the 2000-2010 Master Plan**

The Urban Design Element goal of the USF Sarasota-Manatee Campus Plan is to create a coherent campus environment that reinforces and complements the estate character of the property.

**Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update**

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee continues the use of select shared-use facilities (including the library, conference center and wellness center) in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003. The use of the shared-use fitness center facilities was terminated in 2009 due to the development of USF Sarasota-Manatee on-campus recreational facilities.

3. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently is located in leased facilities in the City of North Port.

4. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

5. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.
6. A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.

7. A series of on-campus forums endorsed the immediate need in the campus vicinity to create a “University Village” consisting of retail space (i.e. retail, restaurants, coffee shops, copy center, etc.) to support campus life for on-campus resident students. The Campus Board supports the acquisition of two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for retail development. Such retail may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

8. USF Sarasota-Manatee founded a rowing team in 2010 with the intent to participate in intramural and intercollegiate competitions in the future. The rowing team not only enhances on-campus student life opportunities, but also allows the University to participate in the rapidly growing interest for competitive rowing in the Sarasota and Manatee County communities.

Major Problems or Obstacles

1. The current campus properties are separated by three commercially owned properties. The inability to connect the campus land parcels with vehicular drives or pedestrian walkways compromises the urban design framework.

2. The level and continuity of funding for acquisition of contiguous properties designated by the master plan continues to challenge the implementation of the Campus Master Plan.

3. The level and continuity of funding to provide capital improvements needed to support increases in the number of academic programs and enrollment growth continues to challenge the implementation of the Campus Master Plan.

Recommendations

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan and 2005-2015 Campus Master Plan Update until the 2010-2020 Campus Master Plan is adopted by the USF System Board of Trustees.

2. The USF Sarasota-Manatee 2010-2020 Campus Master Plan needs to respond to the problems and obstacles referenced herein, and to address the major accomplishments and changed conditions since adoption of the 2000-2010 Campus Master Plan.

3. USF Sarasota-Manatee needs to continue the use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida, or to modify said agreement when it is in the best interests of USF Sarasota-Manatee to do so.

4. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of campus open space within the larger regional open
space system. Specific efforts include the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County Government, New College of Florida, and the Florida State University/Ringling Museums.

5. USF Sarasota-Manatee needs to pursue property acquisitions for parcel(s) of land in support of the concept of on-campus housing for students in the campus vicinity, particularly to support the current and anticipated growing demand of lower level undergraduate and international students.

6. USF Sarasota-Manatee needs to pursue property acquisitions for parcels of land located between the USF Sarasota-Manatee Academic Facility and the Viking properties for retail development. These parcels, in combination with the existing Viking properties, may be used to create a “University Village” consisting of retail space to support typical campus activities.

7. USF Sarasota-Manatee needs to continue to pursue options for a USF Sarasota-Manatee Instructional Site in southern Sarasota County.

8. USF Sarasota-Manatee needs to continue seek funding for additional classrooms with a seating capacity of 60-100 students to meet the needs of the academic program.

9. USF Sarasota-Manatee needs to continue to seek funding for a congregation space with a seating capacity of 400-500 occupants to meet the needs of the academic program and to provide educational programs to the community.

10. USF Sarasota-Manatee needs to pursue opportunities to develop facilities in support of the campus rowing team. Due to its location near Sarasota Bay, the University location is well served to meet these needs.
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Element 4:

Future Land Use
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4. Future Land Use

The Future Land Use Element of the adopted 2000-2010 Campus Master Plan reflects the need to develop the campus in a manner that protects natural and historic resources, addresses environmental concerns, ensures that development occurs within the specified maximum build-out and floor area ratios, complements and sustains the estate-like character of the campus, and ensures that the development of future land uses is compatible with the existing off-campus institutional, commercial, and residential land uses.

The Future Land Use Element seeks to establish guidelines for campus development in terms of building location, scale and intensity. Guidelines shall be developed in concert with Urban Design Element 3.0, Recreation and Open Space Element 8.0, Architectural Design Guidelines Element 15.0, and Landscape Design Guidelines Element 16.0.

Goal Statement from the 2000-2010 Master Plan Update

The Land Use goal of the USF Sarasota-Manatee Campus Plan is to unify and consolidate established use zones and maintain a density that is compatible with the adjacent land uses.

Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee continues the use of select shared-use facilities (including the library, conference center and wellness center) in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003. The use of the shared-use fitness center facilities was terminated in 2009 due to the development of USF Sarasota-Manatee on-campus recreational facilities.

3. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently is located in leased facilities in the City of North Port.

4. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

5. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

6. A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.
7. A series of on-campus forums endorsed the immediate need in the campus vicinity to create a “University Village” consisting of retail space (i.e. retail, restaurants, coffee shops, copy center, etc.) to support campus life for on-campus resident students. The Campus Board supports the acquisition of two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for retail development. Such retail may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

8. USF Sarasota-Manatee founded a rowing team in 2010 with the intent to participate in intramural and intercollegiate competitions in the future. The rowing team not only enhances on-campus student life opportunities, but also allows the University to participate in the rapidly growing interest for competitive rowing in the Sarasota and Manatee County communities.

Major Problems or Obstacles

1. The current campus properties are separated by three commercially owned properties. The inability to connect the campus land parcels with vehicular drives or pedestrian walkways compromises the urban design framework.

2. The level and continuity of funding for acquisition of contiguous properties designated by the master plan continues to challenge the implementation of the Campus Master Plan.

3. The level and continuity of funding to provide capital improvements needed to support increases in the number of academic programs and enrollment growth continues to challenge the implementation of the Campus Master Plan.

Recommendations

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan and 2005-2015 Campus Master Plan Update until the 2010-2020 Campus Master Plan is adopted by the USF System Board of Trustees.

2. The USF Sarasota-Manatee 2010-2020 Campus Master Plan needs to respond to the problems and obstacles referenced herein, and to address the major accomplishments and changed conditions since adoption of the 2000-2010 Campus Master Plan.

3. USF Sarasota-Manatee needs to continue the use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida, or to modify said agreement when it is in the best interests of USF Sarasota-Manatee to do so.

4. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of campus open space within the larger regional open space system. Specific efforts include the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County Government, New College of Florida, and the Florida State University/Ringling Museums.

5. USF Sarasota-Manatee needs to pursue property acquisitions for parcel(s) of land in support of the concept of on-campus housing for students in the campus vicinity, particularly to support the
current and anticipated growing demand of lower level undergraduate and international students.

6. USF Sarasota-Manatee needs to pursue property acquisitions for parcels of land located between the USF Sarasota-Manatee Academic Facility and the Viking properties for retail development. These parcels, in combination with the existing Viking properties, may be used to create a “University Village” consisting of retail space to support typical campus activities.

7. USF Sarasota-Manatee needs to continue to pursue options for a USF Sarasota-Manatee Instructional Site in southern Sarasota County.

8. USF Sarasota-Manatee needs to continue seek funding for additional classrooms with a seating capacity of 60-100 students to meet the needs of the academic program.

9. USF Sarasota-Manatee needs to continue to seek funding for a congregation space with a seating capacity of 400-500 occupants to meet the needs of the academic program and to provide educational programs to the community.

10. USF Sarasota-Manatee needs to pursue opportunities to develop facilities in support of the campus rowing team. Due to its location near Sarasota Bay, the University location is well served to meet these needs.
Element 5:

Academic Facilities
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5. **Academic Facilities**

The Academic Facilities Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide facilities to accommodate a projected growth in full-time equivalent (FTE) enrollment to 1,402 students by the year 2014-2015. The plan illustrates the generalized building form of building sites in order to impart an illustration of the intended mass, texture, density and organization for the proposed future locations of academic facilities.

The Academic Facilities Element also supports the continued use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

**Goal Statement from the 2000-2010 Master Plan Update**

The Academic Facilities Element of the Sarasota-Manatee Campus Plan is to establish academic facilities that provide for the projected student enrollment needs of USF Sarasota-Manatee on the smallest footprint and creating the least possible impact on the environment.

**Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update**

1. The use of select shared-use facilities, including academic facilities, continues in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

2. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

3. USF Sarasota-Manatee continues the use of select shared-use facilities (including the library, conference center and wellness center) in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003. The use of the shared-use fitness center facilities was terminated in 2009 due to the development of USF Sarasota-Manatee on-campus recreational facilities.

4. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently located in leased facilities in the City of North Port.

5. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

6. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

7. USF Sarasota-Manatee expanded its affiliation with the Lifelong Learning Academy, a not-for-profit organization for continuous learning offering classes at the campus.

8. USF Sarasota-Manatee continues to refine and develop additional degree programs with specific and intentional concern of the needs of the community.
9. USF Sarasota-Manatee annual enrollment growth continues to meet or exceed projections.

**Major Problems or Obstacles**

1. The level and continuity of funding for acquisition of contiguous properties designated by the master plan continues to challenge the implementation of the Campus Master Plan.

2. The level and continuity of funding to provide capital improvements needed to support increases in the number of academic programs and enrollment growth continues to challenge the implementation of the Campus Master Plan.

3. The level and continuity of funding for increases in the number of academic programs, and related increases in the number of faculty members, continues to challenge the implementation of the Campus Master Plan.

4. USF Sarasota-Manatee currently has no classrooms that can support more than 58 students. With the projected growth in lower level undergraduate enrollment, additional larger classrooms are required to support the academic program.

5. USF Sarasota-Manatee currently has only one auditorium that can support 193 occupants. The University frequently is unable to meet the needs for community educational programs due to occupant limitations. With the projected growth in enrollment, as well as to provide public educational programs to the community, a congregation space with a seating capacity of 400-500 occupants is required.

**Recommendations**

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan and 2005-2015 Campus Master Plan Update until the 2010-2020 Campus Master Plan is adopted by the USF System Board of Trustees.

2. The USF Sarasota-Manatee 2010-2020 Campus Master Plan needs to respond to the problems and obstacles referenced herein, and to address the major accomplishments and changed conditions since adoption of the 2000-2010 Campus Master Plan.

3. USF Sarasota-Manatee needs to continue the use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College, or to modify said agreement when it is in the best interests of USF Sarasota-Manatee to do so.

4. USF Sarasota-Manatee needs to continue to pursue options for a USF Sarasota-Manatee Instructional Site in southern Sarasota County.

5. USF Sarasota-Manatee needs to continue seek funding for additional classrooms with a seating capacity of 60-100 students to meet the needs of the academic program.

6. USF Sarasota-Manatee needs to continue to seek funding for a congregation space with a seating capacity of 400-500 occupants to meet the needs of the academic program and to provide educational programs to the community.
Element 6:

Support Facilities
6. Support Facilities

The Support Facilities Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide facilities to support a projected growth in full-time equivalent (FTE) enrollment to 1,402 students by the year 2014-2015. The plan illustrates the generalized building form of building sites in order to impart an illustration of the intended mass, texture, density and organization for the proposed future locations of support facilities.

The Support Facilities Element also recommends that USF Sarasota-Manatee continue to identify alternative locations, both on and off the current campus, for the expansion of support facilities.

The Support Facilities Element also supports the continued use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

Goal Statement from the 2000-2010 Master Plan Update

The Support Facilities goal of the Sarasota-Manatee Campus Plan is to provide a variety of support functions in conjunction with the new academic facilities.

Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee continues the use of select shared-use facilities (including the library, conference center and wellness center) in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003. The use of the shared-use fitness center facilities was terminated in 2009 due to the development of USF Sarasota-Manatee on-campus recreational facilities.

3. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently is located in leased facilities in the City of North Port.

4. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

5. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

6. A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.
7. A series of on-campus forums endorsed the immediate need in the campus vicinity to create a “University Village” consisting of retail space (i.e. retail, restaurants, coffee shops, copy center, etc.) to support campus life for on-campus resident students. The Campus Board supports the acquisition of two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for retail development. Such retail may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

8. USF Sarasota-Manatee founded a rowing team in 2010 with the intent to participate in intramural and intercollegiate competitions in the future. The rowing team not only enhances on-campus student life opportunities, but also allows the University to participate in the rapidly growing interest for competitive rowing in the Sarasota and Manatee County communities.

9. USF Sarasota-Manatee completed an expansion and renovation of the Central Energy Plant (CEP) to improve energy efficiency through water-cooled equipment and a thermal storage system in 2011. The CEP also provides adequate expansion space to accommodate the program needs of the 10-year 2000-2010 Campus Master Plan.

Major Problems or Obstacles

1. The current campus properties are separated by three commercially owned properties. The inability to connect the campus land parcels with vehicular drives or pedestrian walkways compromises the urban design framework.

2. The level and continuity of funding for acquisition of contiguous properties designated by the master plan continues to challenge the implementation of the Campus Master Plan.

3. The level and continuity of funding to provide capital improvements needed to support increases in the number of academic programs and enrollment growth continues to challenge the implementation of the Campus Master Plan.

Recommendations

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan and 2005-2015 Campus Master Plan Update until the 2010-2020 Campus Master Plan is adopted by the USF System Board of Trustees.

2. The USF Sarasota-Manatee 2010-2020 Campus Master Plan needs to respond to the problems and obstacles referenced herein, and to address the major accomplishments and changed conditions since adoption of the 2000-2010 Campus Master Plan.

3. USF Sarasota-Manatee needs to continue the use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College, or to modify said agreement when it is in the best interests of USF Sarasota-Manatee to do so.

4. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of campus open space within the larger regional open space system. Specific efforts include the development of an easement to the bay front from
Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County Government, New College of Florida, and the Florida State University/Ringling Museums.

5. USF Sarasota-Manatee needs to pursue property acquisitions for parcel(s) of land in support of the concept of on-campus housing for students in the campus vicinity, particularly to support the current and anticipated growing demand of lower level undergraduate and international students.

6. USF Sarasota-Manatee needs to pursue property acquisitions for parcels of land located between the USF Sarasota-Manatee Academic Facility and the Viking properties for retail development. These parcels, in combination with the existing Viking properties, may be used to create a “University Village” consisting of retail space to support typical campus activities.

7. USF Sarasota-Manatee needs to continue to pursue options for a USF Sarasota-Manatee Instructional Site in southern Sarasota County.

8. USF Sarasota-Manatee needs to pursue opportunities to develop facilities in support of the campus rowing team. Due to its location near Sarasota Bay, the University location is well served to meet these needs.

9. USF Sarasota-Manatee needs to continue to identify alternative locations, both on and off the current campus, for the expansion of support facilities.
Element 7:

Housing
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7. Housing

The Housing Element of the adopted 2000-2010 Campus Master Plan does not include any plans for housing.

**Goal Statement from the 2000-2010 Master Plan Update**

There are no plans for housing on the new USF Sarasota-Manatee Campus.

**Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update**

A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.

**Major Problems or Obstacles**

Funding for property acquisition and/or capital improvements needed to provide on-campus housing continues to challenge the implementation of the Campus Master Plan.

**Recommendations**

USF Sarasota-Manatee needs to pursue property acquisitions for parcel(s) of land in support of the concept of on-campus housing for students in the campus vicinity, particularly to support the current and anticipated growing demand of lower level undergraduate and international students.
Element 8:

Recreation and Open Space
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8. **Recreation and Open Space**

The Recreation and Open Space Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide spaces with a combination of formal and informal characteristics in accordance with the provisions of Urban Design Element 3.0, Future Land Use Element 4.0, and Landscape Design Guidelines Element 16.0.

The Recreation and Open Space Element also supports the continued efforts to coordinate with sister institutions and host communities to ensure the continuity of campus open space within the larger regional open space system.

**Goal Statement from the 2000-2010 Master Plan Update**

The Recreation and Open Space goal of the USF Sarasota-Manatee Campus Plan is to ensure the provision of adequate and accessible recreation facilities and open space to meet future needs.

**Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update**

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee continues the use of select shared-use facilities (including the library, conference center and wellness center) in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003. The use of the shared-use fitness center facilities was terminated in 2009 due to the development of USF Sarasota-Manatee on-campus recreational facilities.

3. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently located in leased facilities in the City of North Port.

4. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

5. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

6. A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.

7. A series of on-campus forums endorsed the immediate need in the campus vicinity to create a “University Village” consisting of retail space (i.e. retail, restaurants, coffee shops, copy center, etc.) to support campus life for on-campus resident students. The Campus Board supports the acquisition of two tracts of land located between the USF Sarasota-Manatee Academic Facility.
and the Viking property for retail development. Such retail may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

8. USF Sarasota-Manatee founded a rowing team in 2010 with the intent to participate in intramural and intercollegiate competitions in the future. The rowing team not only enhances on-campus student life opportunities, but also allows the University to participate in the rapidly growing interest for competitive rowing in the Sarasota and Manatee County communities.

Major Problems or Obstacles

1. The current campus properties are separated by three commercially owned properties. The inability to connect the campus land parcels with vehicular drives or pedestrian walkways compromises the urban design framework.

2. The level and continuity of funding for acquisition of contiguous properties designated by the master plan continues to challenge the implementation of the Campus Master Plan.

3. The level and continuity of funding to provide capital improvements needed to support increases in the number of academic programs and enrollment growth continues to challenge the implementation of the Campus Master Plan.

Recommendations

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan and 2005-2015 Campus Master Plan Update until the 2010-2020 Campus Master Plan is adopted by the USF System Board of Trustees.

2. The USF Sarasota-Manatee 2010-2020 Campus Master Plan needs to respond to the problems and obstacles referenced herein, and to address the major accomplishments and changed conditions since adoption of the 2000-2010 Campus Master Plan.

3. USF Sarasota-Manatee needs to continue the use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida, or to modify said agreement when it is in the best interests of USF Sarasota-Manatee to do so.

4. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of campus open space within the larger regional open space system. Specific efforts include the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County Government, New College of Florida, and the Florida State University/Ringling Museums.

5. USF Sarasota-Manatee needs to pursue property acquisitions for parcel(s) of land in support of the concept of on-campus housing for students in the campus vicinity, particularly to support the current and anticipated growing demand of lower level undergraduate and international students.
6. USF Sarasota-Manatee needs to pursue property acquisitions for parcels of land located between the USF Sarasota-Manatee Academic Facility and the Viking properties for retail development. These parcels, in combination with the existing Viking properties, may be used to create a “University Village” consisting of retail and open space to support typical campus activities.

7. USF Sarasota-Manatee needs to pursue opportunities to develop facilities in support of the campus rowing team. Due to its location near Sarasota Bay, the University location is well served to meet these needs.

8. USF Sarasota-Manatee needs to continue to identify alternative locations, both on and off the current campus, for the expansion of recreation and open space.

9. USF Sarasota-Manatee needs to pursue public-private partnership opportunities for the development of campus properties for recreation and open space.

10. USF Sarasota-Manatee needs coordinate with local governments for the development of off-campus recreation and open space.
Element 9: General Infrastructure
9. **General Infrastructure**

The General Infrastructure Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide adequate infrastructure to support the intended growth of the USF Sarasota-Manatee campus. This element is subdivided into sub-elements in order to address the specific requirements of each individual infrastructure need. Those sub-elements are described as follows:

* **Storm Water Management Sub-Element:** The Storm Water Management infrastructure Sub-Element is intended to provide adequate storm water infrastructure with a design that enhances the overall master plan design, provides increased capacity to correct existing storm water collection and storage deficiencies, and maintains the existing natural drainage and hydrological patterns of the campus.

* **Potable Water Sub-Element:** The Potable Water infrastructure Sub-Element is intended to provide an adequate potable water system that accommodates the future campus potable water needs at a minimum level of service of 0.24 gallons per day (GPD) per square foot of building area, and an adequate fire protection system with a minimum level of service of 2,000 gallons per minute (GPM) for four hours at a minimum static pressure of 20 PSI at the fire hydrant. The sub-element also recommends the development and promotion of a water conservation program.

* **Sanitary Sewer Sub-Element:** The Sanitary Sewer infrastructure Sub-Element is intended to provide an adequate sanitary sewer management system with a design that provides for the efficient collection, transmission, treatment and disposal of all wastewater generated by the campus in an environmentally safe manner, corrects any existing sanitary sewer system deficiencies, and reduces the impacts of sanitary sewage generation where practical. The sub-element also recommends a minimum level of service of 28 gallons per minute (GPM) on an average daily basis for construction of the approved master plan capacity.

* **Solid Waste Sub-Element:** The Solid Waste infrastructure Sub-Element is intended to establish the minimum level of service requirements for the collection, transmission and disposal of solid waste, and to establish a recycling program at the campus. The sub-element also describes the need for staff training in the safe and effective disposal of solid waste.

**Goal Statement from the 2000-2010 Master Plan Update**

* **Storm Water Management Sub-Element:** The Storm Water Management goal of the Sarasota-Manatee Campus is to provide an adequate storm water management system that accommodates the future campus storm water needs.

* **Potable Water Sub-Element:** The Potable Water goal of the Sarasota-Manatee Campus is to provide an adequate potable water system that accommodates the future campus potable water needs.

* **Sanitary Sewer Sub-Element:** The Sanitary Sewer goal of the Sarasota-Manatee Campus is to provide an adequate sanitary sewer management system that accommodates the future campus sanitary sewer needs.

* **Solid Waste Sub-Element:** The Solid Waste goal of the Sarasota-Manatee Campus is to provide for future University solid waste collection and disposal requirements in a safe, cost effective, environmentally sound and aesthetic manner.
Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update

Storm Water Management Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Storm Water Management Sub-Element. Storm water infrastructure requirements are provided through a combined system of swales, roadways, pipes and a 1.7 acre retention pond that maintain and protect the natural and hydrological patterns while accommodating the future campus storm water needs.

Potable Water Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Potable Water Sub-Element. The specified minimum levels of services have been met or exceeded. The campus has established a campus development agreement with the local host utilities provider to provide the delivery of potable water service. The campus has developed and implemented a water conservation program.

Sanitary Sewer Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Sanitary Sewer Sub-Element. The specified minimum levels of services have been met or exceeded. The campus has established a campus development agreement with the local host utilities provider to provide sanitary sewage collection, transmission, treatment and disposal services.

Solid Waste Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Solid Waste Sub-Element. The campus has established an agreement with the local waste management service provider to provide solid waste collection, transmission, and disposal services. The campus has also implemented a recycling program.

University-wide Accomplishments and Changed Conditions Common to All Elements:

1. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

2. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

3. USF Sarasota-Manatee completed an expansion and renovation of the Central Energy Plant (CEP) to improve energy efficiency through water-cooled equipment and a thermal storage system in 2011. The CEP also provides adequate expansion space to accommodate the program needs of the 10-year 2000-2010 Campus Master Plan.

4. A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.

5. A series of on-campus forums endorsed the immediate need in the campus vicinity to create a “University Village” consisting of retail space (i.e. retail, restaurants, coffee shops, copy center, etc.).
etc.) to support campus life for on-campus resident students. The Campus Board supports the acquisition of two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for retail development. Such retail may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

6. USF Sarasota-Manatee founded a rowing team in 2010 with the intent to participate in intramural and intercollegiate competitions in the future. The rowing team not only enhances on-campus student life opportunities, but also allows the University to participate in the rapidly growing interest for competitive rowing in the Sarasota and Manatee County communities.

Major Problems or Obstacles

Future campus development and/or future property acquisitions may result in increased demand and will require an evaluation of infrastructure needs and coordination with local host utilities providers in order to maintain the desired levels of service.

Recommendations

**Storm Water Management Sub-Element:** The storm water management design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the storm water management needs for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development and/or future property acquisitions may result in increased demand and will require an evaluation of storm water management requirements.

**Potable Water Sub-Element:** The potable water design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the potable water needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development and/or future property acquisitions may result in increased demand and will require an evaluation of potable water requirements. The campus needs to continue water conservation efforts through the installation of water-saving devices, xeric landscaping techniques, limited irrigation, and conservation awareness and training for the campus community.

**Sanitary Sewer Sub-Element:** The sanitary sewer design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the sanitary sewer needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development and/or future property acquisitions may result in increased demand and will require an evaluation of sanitary sewer requirements. The campus needs to continue efforts to reduce the impacts of sewage generation through the use of water-saving devices and implementation of leak detection and repair system.

**Solid Waste Sub-Element:** The solid waste needs of the campus will be re-evaluated to meet the needs and continue to provide the desired levels of service as the campus facilities expand and student enrollment increases. The agreements with the local service providers will be modified as needed. The campus needs to continue efforts to expand and improve the recycling program.
Element 10:

Utilities
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10. Utilities

The Utilities Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide adequate utilities to support the intended growth of the USF Sarasota-Manatee campus. This element is subdivided into sub-elements in order to address the specific requirements of each individual utilities need. Those sub-elements are described as follows:

Steam/Hot Water Sub-Element: The Steam and Hot Water Sub-Element is intended to provide an adequate steam and hot water system that accommodates the future campus steam and hot water needs at a minimum level of service of 140-180 degrees hot water supply temperature to meet the building heating demands with a nominal 40 degrees minimum temperature differential between the system hot water supply and return. The sub-element also recommends consideration of ease of maintenance and life cycle energy cost analysis.

Chilled Water Sub-Element: The Chilled Water Sub-Element is intended to provide an adequate chilled water system that accommodates the future campus chilled water needs at a minimum level of service of 45 degrees maximum chilled water supply temperature to meet the building cooling demands with a nominal 15 degrees minimum temperature differential between the system chilled water supply and return. The sub-element also recommends consideration of ease of maintenance and life cycle energy cost analysis.

Electrical Power and Other Fuels Sub-Element: The Electrical Power and Other Fuels Sub-Element is intended to provide an adequate electrical power and distribution system that accommodates the future campus electrical power needs while promoting maximum energy efficiency. The sub-element also is intended to provide an adequate natural gas system that accommodates the future campus natural gas needs.

Telecommunications Sub-Element: The Telecommunications Sub-Element is intended to provide an adequate telecommunications system that accommodates the future campus telecommunications needs through the use of copper and single mode fiber connectivity.

Goal Statement from the 2000-2010 Master Plan Update

Steam/Hot Water Sub-Element: To manage, maintain and expand the steam and hot water systems to meet the needs of USF Sarasota-Manatee.

Chilled Water Sub-Element: To manage, maintain and expand the chilled water system to meet the needs of USF Sarasota-Manatee.

Electrical Power and Other Fuels Sub-Element: To manage, maintain and expand the existing utility electrical power distribution system and existing utility owned gas distribution system to meet the needs of USF Sarasota-Manatee.

Telecommunications Sub-Element: To manage, maintain and expand the telecommunications infrastructure and equipment to meet the needs of USF Sarasota-Manatee.
Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update

Steam/Hot Water Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Steam and Hot Water Sub-Element. The specified minimum levels of services have been met or exceeded.

Chilled Water Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Chilled Water Sub-Element. The specified minimum levels of services have been met or exceeded.

Electrical Power and Other Fuels Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Electrical Power and Other Fuels Sub-Element. The campus has established agreements with the electrical local host utilities providers to provide the delivery of electrical service. The campus does not currently use natural gas service.

Telecommunications Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Telecommunications Sub-Element. The campus has established campus agreements with the local host utilities provider and USF Tampa Campus to provide the delivery of voice, data, security, video surveillance and cable television service.

University-wide Accomplishments and Changed Conditions Common to All Elements:

1. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

2. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

3. USF Sarasota-Manatee completed an expansion and renovation of the Central Energy Plant (CEP) to improve energy efficiency through water-cooled equipment and a thermal storage system in 2011. The CEP also provides adequate expansion space to accommodate the program needs of the 10-year 2000-2010 Campus Master Plan.

4. A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.

5. A series of on-campus forums endorsed the immediate need in the campus vicinity to create a “University Village” consisting of retail space (i.e. retail, restaurants, coffee shops, copy center, etc.) to support campus life for on-campus resident students. The Campus Board supports the acquisition of two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for retail development. Such retail may be in the form of a public-private
partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

6. USF Sarasota-Manatee founded a rowing team in 2010 with the intent to participate in intramural and intercollegiate competitions in the future. The rowing team not only enhances on-campus student life opportunities, but also allows the University to participate in the rapidly growing interest for competitive rowing in the Sarasota and Manatee County communities.

Major Problems or Obstacles

Future campus development and/or future property acquisitions may result in increased demand and will require an evaluation of utilities needs and coordination with local host utilities providers and the USF Tampa Campus (for data and communications) in order to maintain the desired levels of service.

Recommendations

1. **Steam/Hot Water Sub-Element:** The steam and hot water management design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the steam and hot water needs for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development and/or any future property acquisitions may result in increased demand and will require an evaluation of steam and hot water requirements, including an analysis of a centralized steam and hot water production facility vs. the continuation of decentralized hot water and steam production.

2. **Chilled Water Sub-Element:** The chilled water design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the chilled water needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development and/or future property acquisitions may result in increased demand and will require an evaluation of chilled water requirements, including the possibility of an additional chilled water plant.

3. **Electrical Power and Other Fuels Sub-Element:** The electrical power main supply design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the electrical power needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Appropriate space for electrical distribution will need to be included in the facilities program of spaces for all future buildings. Additionally, future campus development and/or any future property acquisitions may result in increased demand and will require an evaluation of electrical power and distribution requirements, including the possibilities of additional main electrical distribution and metering facilities. The campus also needs to continue to evaluate the use of natural gas as a means to reduce energy costs.

4. **Telecommunications Sub-Element:** The telecommunications design of the USF Sarasota-Manatee Academic Facility will require an expansion of facilities and equipment to accommodate the telecommunications needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Appropriate space for telecommunications equipment will need to be included in the facilities program of spaces for all future buildings.
Additionally, future campus development and/or future property acquisitions may result in increased demand and will require an evaluation of telecommunications requirements, including the possibilities of additional main telecommunications distribution and metering facilities.
Element 11:

Transportation
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11. **Transportation**

The Transportation Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide adequate pedestrian and non-vehicular circulation, public transit and parking to support the intended growth of the USF Sarasota-Manatee campus.

The Transportation Element emphasizes the need to reduce the predominant pattern of single-occupant vehicles and encourage the use of alternative modes of transportation including mass transit, campus shuttle, bicycling and walking. It encourages the need for USF Sarasota-Manatee to continue efforts to coordinate with sister institutions and host communities for the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County, New College of Florida, and the FSU/Ringling Museums.

The Transportation Element also establishes design guidelines for additional campus parking facilities.

**Goal Statement from the 2000-2010 Master Plan Update**

The Transportation, Circulation and Parking goal of the Sarasota-Manatee Campus is to provide adequate transit and vehicular access to the campus and minimize adverse impacts of parking facilities on the environment of the campus.

The Pedestrian and Non-Vehicular circulation goal of the Sarasota-Manatee Campus plan is to strengthen the functional and aesthetic nature of pedestrian movement on the campus.

**Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update**

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. Phase I of the USF Sarasota-Manatee Academic Facility incorporates enhanced access to public transit with Manatee County Area Transit (MCAT) and Sarasota County Area Transit (SCAT). Public transit ridership and level of service have increased since the completion of the campus facilities.

3. Phase I of the USF Sarasota-Manatee Academic Facility incorporates pedestrian access to public transit, major paths of pedestrian travel, parking lots and a fitness walking trail on the campus grounds. The campus facilities also include convenient and securable bicycle storage.

4. Phase I of the USF Sarasota-Manatee Academic Facility incorporates 629 parking spaces constructed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

5. Campus representatives have taken an active role in the planning of the proposed SCAT Bus Rapid Transit (BRT) system, and successfully established the USF Sarasota-Manatee campus as the north terminus of the proposed route.

6. USF Sarasota-Manatee continues the use of select shared-use facilities (including the Cook Library, Sudakoff Conference Center, and Wellness Center) in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New
College of Florida in 2003. The use of the shared-use fitness center facilities was terminated in 2009 due to the development of USF Sarasota-Manatee on-campus recreational facilities.

7. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently is located in leased facilities in the City of North Port.

8. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

9. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

10. A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.

11. A series of on-campus forums endorsed the immediate need in the campus vicinity to create a “University Village” consisting of retail space (i.e. retail, restaurants, coffee shops, copy center, etc.) to support campus life for on-campus resident students. The Campus Board supports the acquisition of two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for retail development. Such retail may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

12. Increasing student enrollment and the resultant increase in vehicular traffic continues to underscore the need for a traffic signal at one of the campus entrances.

13. Increased fuel costs have increased the number of students using public transit to access the campus.

**Major Problems or Obstacles**

1. Access for vehicles, bicycles and pedestrians between the USF Sarasota-Manatee Academic Facility and the Viking property and to the shared-use facilities with New College of Florida to the south is limited and dangerous. In order to access those facilities, members of the campus community must traverse a seven-lane highway (US 41) with no traffic signal or traffic calming measures. Additionally, students attempting to access the campus from the northbound public transit stop do not have access to a pedestrian traffic signal for 1/3 mile in either direction.

2. The development of on-campus housing and retail uses will exacerbate the stated concerns. Efforts with the Florida Department of Transportation (FDOT) to secure landscaped roadway medians for traffic calming and a traffic signal at one of the campus vehicular entry points have proven unsuccessful to date.

3. The implementation of the SCAT Bus Rapid Transit system is subject to adoption by the City of Sarasota and Sarasota County governments, and is subject to federal grant funding.
4. The establishment of a bay front pedestrian and bicycle trail has been hampered by funding issues and security concerns between the affected institutions.

5. Property acquisition will be required to provide sufficient parking to meet the projected enrollment increases.

6. Parking fee increases may be required to support the construction of parking facilities, including parking lots and/or multi-level parking facilities.

Recommendations

1. USF Sarasota-Manatee needs to continue the development of transportation and parking facilities in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of pedestrian access within the larger regional open space system. Specific efforts include the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County, New College of Florida, and the FSU/Ringling Museums.

3. USF Sarasota-Manatee needs to continue efforts to encourage the use of alternative modes of transportation including mass transit, campus shuttle, bicycling and walking.

4. USF Sarasota-Manatee needs to continue to support and actively participate in efforts for the establishment of a bus rapid transit system to provide service to the campus.

5. USF Sarasota-Manatee needs to continue efforts with FDOT for the installation of traffic calming measures along US 41, and the installation of a traffic signal at one of the campus entrances.

7. USF Sarasota-Manatee needs to continue to provide parking facilities as needed to support the campus growth, including the possibility of a multi-level parking facilities. Parking fee increases may be required to support the construction of new parking facilities, including parking lots and/or multi-level parking facilities.
Element 12: Intergovernmental Coordination
12. **Intergovernmental Coordination**

The Intergovernmental Coordination Element of the adopted 2000-2010 Campus Master Plan reflects the desire to establish a reciprocal process with the host governments to coordinate campus development within the broader regional context for the betterment of the community and environment. Efforts noted for cooperation include the review of the USF Sarasota-Manatee Campus Master Plan, master plan amendments, campus development agreements, host community land use planning, disaster and emergency preparedness plans, public transportation and transit planning, and local utilities and infrastructure concurrency fees.

The Intergovernmental Coordination Element also reflects the desire to coordinate master planning and shared services efforts with New College of Florida in order to maximize the utilization of space.

**Goal Statement from the 2000-2010 Master Plan Update**

To achieve the goals, objectives and policies of the campus master plan through the use of joint processes for collaborative planning, decision making, and coordinating growth and development with local agencies and governmental entities.

**Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update**

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. The University coordinated with host governments for review and approval of the Campus Master Plan and master plan amendments, adoption of a Campus Development Agreement through June 2012, and payment of infrastructure and utilities concurrency fees.

2. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently is located in leased facilities in the City of North Port.

3. USF Sarasota-Manatee coordinates with the Southwest Water Management District (SWFWMD) for storm water and coastal management.

4. USF Sarasota-Manatee established and continues an agreement with the local host fire, rescue and emergency preparedness responders.

5. USF Sarasota-Manatee coordinates with Sarasota and Manatee County mass transit authorities to establish a bus stop to serve the campus. The University continues to actively work with Sarasota County Area Transit (SCAT) authorities for the implementation of a bus rapid transit system, and has offered to assist in the development of a terminus station on the campus.

6. USF Sarasota-Manatee established and continues an agreement with Manatee County Government for reciprocal use of the adjacent Crosley Estate facilities (currently owned by Manatee County), sharing of signage, and shared use of university parking facilities.

7. USF Sarasota-Manatee participated in and continues to coordinate with the New College of Florida master planning process, and continues to utilize shared library, recreational and police services with New College of Florida.
Major Problems or Obstacles

1. Shared services with New College of Florida continue to change and adapt as the two institutions establish their independent identities.

2. Efforts with the Florida Department of Transportation (FDOT) to secure landscaped roadway medians for traffic calming and a traffic signal at one of the campus vehicular entry points have proven unsuccessful to date. USF Sarasota-Manatee and Manatee County Government have not reached agreement on the US 41 traffic median access plan and the proposed location for a traffic signal (i.e. main campus agreement vs. Seagate Drive).

3. The implementation of the SCAT Bus Rapid Transit system is subject to adoption by the City of Sarasota and Sarasota County governments, and is subject to federal grant funding.

4. The establishment of a bay front pedestrian and bicycle trail has been hampered by funding issues and security concerns between the affected institutions.

Recommendations

1. USF Sarasota-Manatee needs to continue to enhance intergovernmental coordination processes in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to develop and maintain processes for reciprocal review by University and local government entities of growth management plans, campus master plans and plan amendments.

3. USF Sarasota-Manatee needs to continue to coordinate with the Southwest Water Management District (SWFWMD) for storm water and coastal management.

4. USF Sarasota-Manatee needs to continue and enhance the agreement with the local host fire, rescue and emergency preparedness responders.

5. USF Sarasota-Manatee needs to continue to coordinate with Sarasota and Manatee County mass transit authorities for mass transit opportunities for the campus, including the implementation of a bus rapid transit system.

6. USF Sarasota-Manatee needs to continue and enhance the agreement with Manatee County Government for reciprocal use of the adjacent Crosley Estate facilities (currently owned by Manatee County), sharing of signage, and use of university parking facilities.

7. USF Sarasota-Manatee needs to continue involvement with the New College of Florida master planning process, and to search for opportunities for mutual shared long-range planning goals.

8. USF Sarasota-Manatee needs to continue to utilize shared services with New College of Florida to the extent that such services benefit the mission of USF Sarasota-Manatee.

9. USF Sarasota-Manatee needs to coordinate with the host governments for review and approval of the USFSM 2010-2020 Campus Master Plan.

10. USF Sarasota-Manatee needs to negotiate and execute a Campus Development Agreement with the host communities prior to June 21, 2012.
Element 13:

Conservation
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13. Conservation

The Conservation Element of the adopted 2000-2010 Campus Master Plan reflects the need to conserve and protect natural resources as needed to support the intended growth of the USF Sarasota-Manatee Campus. Those measures include providing mitigation techniques, including traffic and parking, to improve and maintain air quality, conserve and protect the quantity and quality of potable water resources, protect identified native vegetative communities and natural functions of soils, identify measures to conserve and appropriate energy, utilize conservation and energy savings techniques for new construction, designate environmentally sensitive lands for protection, to the degree possible, based on State determined criteria, and restrict campus activities known to threaten the habitat and survival of threatened and endangered species of special concern.

Goal Statement from the 2000-2010 Master Plan Update

The Conservation goal of the Sarasota-Manatee Campus Plan is to be a model for conservation policies to improve the environment and to improve air, water and open space quality in the vicinity of the campus including Sarasota Bay.

Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the establishment of natural preservation habitat zones with eco-tunnels for the safe movement of wildlife.

2. USF System President Judy Genshaft signed the American College and University Presidents Climate Change Commitment in 2008, thereby committing the USF System to maintaining the long-term sustainability of the campus.

3. USF Sarasota-Manatee completed an expansion and renovation of the Central Energy Plant (CEP) to improve energy efficiency through water-cooled equipment and a thermal storage system in 2011. The CEP also provides adequate expansion space to accommodate the program needs of the 10-year 2000-2010 Campus Master Plan.

4. USF Sarasota-Manatee has implemented policies and procedures to conserve and save energy. The University has reduced electrical consumption by 25% since occupying the campus in 2006.

5. USF Sarasota-Manatee has established a recycling program.

6. USF Sarasota-Manatee participates in the USF System Sustainability Committee.

Major Problems or Obstacles

None
Recommendations

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities in an effort to maximize public awareness of the importance of conservation.

3. USF Sarasota-Manatee needs to continue efforts to encourage the use of mass transit, bicycling, and walking in an effort to reduce the minimize emissions of air pollutants.

4. USF Sarasota-Manatee needs to look for ways to reduce greenhouse gas emissions and improve air quality.

5. USF Sarasota-Manatee needs to continue to look for opportunities to conserve and reduce energy use.

6. USF Sarasota-Manatee needs to utilize, to the greatest extent possible, native or adapted non-invasive xeriscape vegetation when restoring disturbed areas.

7. USF Sarasota-Manatee needs to consider Leadership in Energy and Environmental Design (LEED) certification for the existing campus facilities.

8. USF Sarasota-Manatee needs to continue to participate in the USF System Sustainability Committee.
Element 14:

Capital Improvements
14. Capital Improvements

The Capital Improvements Element of the adopted 2000-2010 Campus Master Plan reflects the need to seek capital construction funding to support the intended growth of the USF Sarasota-Manatee Campus. USF Sarasota-Manatee develops its facilities in accordance with the State Department of Education guidelines for space use, and submits annually a Capital Improvement Plan (CIP) for Public Education Capital Outlay (PECO) funding that details the campus facilities requests and funding needs for five years. The USF Sarasota-Manatee CIP is reviewed by the USF System administration, which prioritizes the USF Sarasota-Manatee requests in the context of the needs of entire USF System, and then submits the USF System request for consideration by the Florida Board of Governors. The level of approved funding is established annually by the Florida Legislature and approved by the Governor, within the limits of the available State resources.

The 2009/2010-2013/2014 USF Sarasota-Manatee Capital improvement Plan (attached as Table 14.1) provides a schedule of projected campus improvements and the estimated cost for those improvements. The projects included are those which the academic plan indicates will be needed to serve the projected growth in enrollment and campus academic programs.

USF Sarasota-Manatee is mandated to manage the capital expansion and improvements with a process to ensure that the facilities do not exceed the ability of the University to provide funding in terms of initial construction costs, impact and concurrency fees, and ongoing maintenance and utilities costs.

Goal Statement from the 2000-2010 Master Plan Update

Provide educational and support facilities to all enrolled students in a manner that protects the investment and maximizes the use of existing facilities and promotes orderly, planned campus development.

Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee continues the use of select shared-use facilities (including the library, conference center and wellness center) in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003. The use of the shared-use fitness center facilities was terminated in 2009 due to the development of USF Sarasota-Manatee on-campus recreational facilities.

3. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently located in leased facilities in the City of North Port.

4. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

5. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.
6. A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.

7. A series of on-campus forums endorsed the immediate need in the campus vicinity to create a “University Village” consisting of retail space (i.e. retail, restaurants, coffee shops, copy center, etc.) to support campus life for on-campus resident students. The Campus Board supports the acquisition of two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for retail development. Such retail may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

8. USF Sarasota-Manatee completed an expansion and renovation of the Central Energy Plant (CEP) to improve energy efficiency through water-cooled equipment and a thermal storage system in 2011. The CEP also provides adequate expansion space to accommodate the program needs of the 10-year 2000-2010 Campus Master Plan.

9. Construction of infrastructure improvements funded from PECO resources has continued subject to the level of annual State funding.

Major Problems or Obstacles

1. The USF Sarasota-Manatee Campus Master Plan reaffirms the need to acquire and develop other adjacent properties, but does not prioritize the acquisition of those properties. This lack of a specific master plan reference has presented an obstacle for attempts to acquire or lease off-campus properties.

2. Capital improvements continue to be challenged by the continuity and level of State funding related to initial construction costs, impact and concurrency fees, and ongoing maintenance and utilities costs.

3. State funding levels for infrastructure maintenance and replacement have declined since 2007. The amount of annual funding received is insufficient to meet the needs identified in the Campus Master Plan.

4. Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of infrastructure needs and coordination with local host utilities providers in order to maintain the desired levels of service.

Recommendations

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan until the master plan is updated.

2. USF Sarasota-Manatee needs to update the Campus Master Plan to respond to the problems and obstacles referenced herein, and to reflect the changed conditions since adoption of the 2004 Campus Master Plan.
3. USF Sarasota-Manatee needs to continue to provide a schedule and estimated cost as a means to meet the needs for the construction of campus improvements to correct existing deficiencies, accommodate desired growth and replace exhausted or obsolete facilities.

4. USF Sarasota-Manatee needs to continue to manage the capital expansion and improvements with a process to ensure that the facilities do not exceed the ability of the University to provide funding in terms of initial construction costs, impact and concurrency fees, and ongoing maintenance and utilities costs.

5. USF Sarasota-Manatee needs to pursue property acquisitions for parcel(s) of land in support of the concept of on-campus housing for students in the campus vicinity, particularly to support the current and anticipated growing demand of lower level undergraduate and international students.

6. USF Sarasota-Manatee needs to pursue property acquisitions for parcels of land located between the USF Sarasota-Manatee Academic Facility and the Viking properties for retail development. These parcels, in combination with the existing Viking properties, may be used to create a “University Village” consisting of retail space to support typical campus activities.

7. USF Sarasota-Manatee needs to continue to pursue options for a USF Sarasota-Manatee Instructional Site in southern Sarasota County.

8. USF Sarasota-Manatee needs to continue seek funding for additional classrooms with a seating capacity of 60-100 students to meet the needs of the academic program.

9. USF Sarasota-Manatee needs to continue to seek funding for a congregation space with a seating capacity of 400-500 occupants to meet the needs of the academic program and to provide educational programs to the community.

10. USF Sarasota-Manatee needs to pursue opportunities to develop facilities in support of the campus rowing team. Due its location near Sarasota Bay, the University location is well served to meet these needs.
Table 14.1: Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request, 2009-10 through 2013-14 is attached for reference.

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Florida Board of Education
Division of Colleges and Universities
Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request
Element 15:

Architectural Design Guidelines
15. **Architectural Design Guidelines**

The Architectural Design Guidelines Element of the adopted 2000-2010 Campus Master Plan seeks to establish the framework that will guide and structure open space systems, visual linkages, movement patterns, and appropriate building location and orientation and a logical distribution of land uses to support the intended growth of the USF Sarasota-Manatee Campus. In doing so, USF Sarasota-Manatee will not only provide the facilities to accommodate the campus mission, but will also create a vibrant new image and presence in the regional context through the careful use of architectural and urban planning principles.

Elements of the design guidelines for buildings include building mass and height, climatic response, facades, edges, entrances, exterior wall materials and color, and lighting standards. The standards also emphasize the need to respect the historic nature and architectural vocabulary of each building with a scale that is compatible with and complimentary to the historic Powel Crosley Estate buildings.

Additionally, campus buildings should be placed in a manner that is consistent with the scale of the estate environment, with an emphasis on the quality of exterior spaces and the linkages between exterior spaces. Guidelines for architectural treatment shall be developed in concert with Urban Design Element 3.0, Future Land Use Element 4.0, Recreation and Open Space Element 8.0, and Landscape Design Guidelines Element 16.0.

**Goal Statement from the 2000-2010 Master Plan Update**

The Architectural Design Guidelines goal of the Sarasota-Manatee Campus is to create an architectural vocabulary that enhances the unity of the campus at a scale compatible with the estate environment.

**Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update**

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. A review of the architectural design guidelines conducted after completion of Phase I concluded that the design satisfied the intent of the Campus Master Plan objectives.

**Major Problems or Obstacles**

None

**Recommendations**

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the architectural design guidelines.

2. USF Sarasota-Manatee needs to consider establishing a design review committee tasked with the review of future proposed building designs and to make recommendations to the Regional Chancellor.
Element 16:

Landscape Design Guidelines
16. **Landscape Design Guidelines**

The Landscape Design Guidelines Element of the adopted 200-2010 Campus Master Plan seeks to establish the framework that will guide and structure site and building design efforts by creating an atmosphere of natural beauty characterized by the clarity of line and form, harmony among the various parts of the landscape, and a sense of well being and permanence. In doing so, USF Sarasota-Manatee will not only provide the facilities to accommodate the campus mission, but will also create a vibrant new image and presence in the regional context through the careful use of landscape and open space planning principles.

Elements of the design guidelines for landscape include pedestrian corridors, entrance plazas, courtyards, campus edges, and preserved landscape areas. The standards also emphasize the need to respect the historic nature of the site with a scale that is compatible with and complimentary to the Crosley Estate landscape.

Additionally, the guidelines establish a campus design standard for campus furnishings (tables, seating, benches, bicycle racks, shade structures, etc.), site signage and graphics, lighting types and levels, site features and amenities, special pavements, and landscape materials. Guidelines for architectural treatment shall be developed in concert with Urban Design Element 3.0, Future Land Use Element 4.0, Recreation and Open Space Element 8.0, and Architectural Landscape Design Guidelines Element 15.0.

**Goal Statement from the 2000-2010 Master Plan Update**

The Landscape Architectural Guidelines goal of the Sarasota Campus is to create a unified spatial environment that blends with and complements the estate character.

**Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update**

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. A review of the landscape design guidelines conducted after completion of Phase I concluded that the design satisfied the intent of the Campus Master Plan objectives.

**Major Problems or Obstacles**

Parking lot lighting levels adjacent to residentially zoned properties required anti-glare shielding.

**Recommendations**

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the landscape design guidelines.

2. USF Sarasota-Manatee needs to consider establishing a design review committee tasked with the review of future proposed landscape designs and to make recommendations to the Regional Chancellor.
3. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of pedestrian access within the larger regional open space system. Specific efforts include the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County, New College of Florida, and the FSU/Ringling Museums.

4. USF Sarasota-Manatee needs to continue efforts to encourage the use of alternative modes of transportation, including mass transit, campus shuttle, bicycling and walking.

5. USF Sarasota-Manatee needs to continue to relocate existing plant materials that are in conflict with future campus improvements when practical.

6. USF Sarasota-Manatee needs to continue to remove from the campus grounds all non-native invasive plants (whether trees, shrubs or grasses) that are identified on the “Florida Most Invasive Species List” published by the State of Florida Exotic Pest Plant Council.

7. USF Sarasota-Manatee needs to utilize, to the greatest extent possible, native or adapted non-invasive xeriscape vegetation when restoring disturbed areas.

8. USF Sarasota-Manatee needs to encourage efforts to reduce and prevent light pollution and its impact on the nocturnal environment through the use of compliant light exterior fixtures.
Element 17:

Facilities Maintenance
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17. Facilities Maintenance

The Facilities Maintenance Element of the adopted 2000-2010 Campus Master Plan addresses the desired level of performance for building exteriors, interiors and systems for all campus facilities. The element recognizes the furtherance of Campus Master Plan goals and objectives through the establishment of standards for the review of building systems, setting priorities for maintenance projects (i.e. routine, preventive, and deferred maintenance), continuing the scheduled program for the elimination of deficiencies caused by current codes and standards, and the establishment of a formal and automated facilities audit process for the review of building use and anticipated useful life span for facilities.

Goal Statement from the 2000-2010 Master Plan Update

To provide for properly functioning buildings that are readily maintainable.

Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee continues the use of select shared-use facilities (including the library, conference center and wellness center) in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003. The use of the shared-use fitness center facilities was terminated in 2009 due to the development of USF Sarasota-Manatee on-campus recreational facilities.

3. USF Sarasota-Manatee established an instructional site in southern Sarasota County to better serve the those residents, including the cities of Venice and North Port. The USF Sarasota-Manatee North Port Instructional Site opened in August 2010, and is currently located in leased facilities in the City of North Port.

4. USF Sarasota-Manatee was granted separate accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award baccalaureate and master’s degrees in June 2011.

5. USF Sarasota-Manatee is proceeding with plans to enroll lower level freshman and sophomore undergraduate students in August 2012.

6. A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the current and anticipated demand of lower level undergraduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, to provide on-campus student housing and to increase student life opportunities for social interaction and recreation.

7. A series of on-campus forums endorsed the immediate need in the campus vicinity to create a “University Village” consisting of retail space (i.e. retail, restaurants, coffee shops, copy center, etc.) to support campus life for on-campus resident students. The Campus Board supports the acquisition of two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for retail development. Such retail may be in the form of a public-private
partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

8. USF Sarasota-Manatee completed an expansion and renovation of the Central Energy Plant (CEP) to improve energy efficiency through water-cooled equipment and a thermal storage system in 2011. The CEP also provides adequate expansion space to accommodate the program needs of the 10-year 2000-2010 Campus Master Plan.

Major Problems or Obstacles

1. State funding levels for ongoing maintenance and utilities costs continue to be insufficient to meet the levels of service established in the Campus Master Plan.

2. State funding levels for infrastructure maintenance and replacement have declined since 2007. The amount of annual funding received is insufficient to meet the needs identified in the Campus Master Plan.

3. Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of infrastructure needs and coordination with local host utilities providers in order to maintain the desired levels of service.

4. The Viking properties are more than 40 years old. These one and two-story facilities are a poor utilization of University property and have exceeded their useful life span. Further large scale and high cost maintenance projects are not recommended due to a poor anticipated life cycle return on investment.

Recommendations

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan and 2005-2015 Campus Master Plan Update until the 2010-2020 Campus Master Plan is adopted by the USF System Board of Trustees.

2. The USF Sarasota-Manatee 2010-2020 Campus Master Plan needs to respond to the problems and obstacles referenced herein, and to address the major accomplishments and changed conditions since adoption of the 2000-2010 Campus Master Plan.

3. USF Sarasota-Manatee needs to continue to support an increase in State funding levels for the operations and maintenance of facilities.

4. USF Sarasota-Manatee needs to continue to provide a schedule and estimated cost of projected campus operations and maintenance improvements, and continue to submit the Legislative Budget Request (LBR) on an annual basis for preventive maintenance, deferred maintenance, fire code corrections, ADA-mandated improvements, and operations and maintenance capital renewal improvements needed to support the projected growth in enrollment and campus academic programs.
5. USF Sarasota-Manatee needs to continue to manage the funded operations and maintenance improvements with a process to ensure that the costs for those activities do not exceed the ability of the University to provide funding in terms of ongoing maintenance and utilities costs.

6. USF Sarasota-Manatee needs to continue to implement a formal and automated facilities audit program for early planning, coordination, review, inspection and forecasting systems to ensure the required level of maintenance for the proper functioning for the campus facilities.

7. USF Sarasota-Manatee needs to consider the use of low maintenance, local (within 500 miles per USGGBS LEED), durable and sustainable building material.

8. USF Sarasota-Manatee needs to require energy conservation fixtures, air conditioning and lighting systems.

9. USF Sarasota-Manatee needs to establish policies and procedures to develop a “green products” database for environmentally preferable products.

10. USF Sarasota-Manatee is encouraged to seek USGBC LEED certification for its existing buildings.
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Element 18:

Coastal Management
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18. **Coastal Management**

The Coastal Management Element of the adopted 2000-2010 Campus Master Plan reflects the need to designate potential emergency staging areas in coordination with agencies and the host communities, improve pedestrian access to the bay front, and protect, conserve, and enhance the Sarasota Bay coastal resource.

The USF Sarasota-Manatee campus lies within several Federal Emergency Management Agency (FEMA) flood zones, including A-flood zones (subject to 100-year flood hazards), B-flood zones (subject to 50-year flood hazards), and C-flood zones (minimal flooding). The majority of campus property lies in the C-flood zone. The campus also is located in Level B evacuation zone. These criteria impact the structural requirements of construction permitted.

Sarasota Bay is designated as an Outstanding Florida Water and is also recognized as meriting special attention under the Estuary Management Provision of the 1987 Amendment to the Clean Water Act.

**Goal Statement from the 2000-2010 Master Plan Update**

The Coastal Management goal of the Sarasota-Manatee Campus Plan is for development to enhance access and improve the environment of the bay front, protect coastal resources and strengthen the emergency preparedness on the campus.

**Major Accomplishments and Changed Conditions since the 2000-2010 Master Plan Update**

1. Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee has established an Emergency Action Plan, established emergency contacts in all campus departments, and distributed the plan to the campus community. The University conducts emergency evacuation exercises at least two times annually. These exercises are coordinated with the local emergency responders.

3. USF Sarasota-Manatee has established working relationships with the host communities, including the local governmental emergency response agencies, Regional Planning Council, and the American Red Cross to ensure that evacuation plans are monitored and reviewed as necessary to operate the campus, as well as to resume campus operations as quickly as possible, in the event of an emergency.

**Major Problems or Obstacles**

The USF Sarasota-Manatee campus buildings on the Viking properties do not comply with FEMA construction standards for coastal conditions.

**Recommendations**

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.
2. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities in an effort to maximize public awareness of the importance of conservation.

3. USF Sarasota-Manatee needs to continue to develop policies and procedures to conserve and protect the quality of surface waters and groundwater supply.

4. USF Sarasota-Manatee needs to utilize, to the greatest extent possible, native or adapted non-invasive xeriscape vegetation when restoring disturbed areas.

5. USF Sarasota-Manatee needs to continue to participate in the USF System Sustainability Committee.

6. USF Sarasota-Manatee needs to continue to enhance communication with the local host fire, rescue and emergency responders, emergency management agencies, the American Red Cross, and regional planning councils.

7. USF Sarasota-Manatee needs to maintain and periodically update its Emergency Operations Plan in coordination with Manatee County Emergency Management Operations (EMO), the American Red Cross, and host communities. The plan shall identify the extent to which University buildings can, and will, be used to provide shelter for students, faculty, staff and the general public, and will designate campus open spaces for use staging areas for emergency supplies, equipment and resources.

8. USF Sarasota-Manatee needs to continue to inform the campus community of the Emergency Action Plan, provide training of departmental contacts, and conduct emergency evacuation exercises at least two times annually. These exercises need to continue to be coordinated with the local emergency responders.